



**CityLinks Leader with Associates  
Cooperative Agreement**

**GEW-A-00-03-00002-00  
ICMA Project No. 730.001.01.C2C**

*USAID Quarterly Report 2*

*April 1, 2003 – June 30, 2003*

Prepared for USAID

October 9, 2003

**International City/County Management Association**

Contract No. GEW-A-00-03-00002-00

## Table of Contents

<a href="#"><u>CityLinks Program Overview</u></a> .....	3
Associate Awards:	
<a href="#"><u>Medical Waste Management Project in Jordan</u></a> .....	5
<a href="#"><u>Solid Waste Management Project in Bamako, Mali</u></a> .....	7

## **CityLinks**

**Leader with Associate Cooperative Agreement**  
**Cooperative Agreement No. GEW-A-00-03-0002**  
**Project No. 730.001.01.C2C**  
**Start Date: March 2003**

### **I. Introduction**

The United States Agency for International Development (USAID) awarded the International City/County Management Association (ICMA) the sum of \$999,829 to provide support over a five-year period for the CityLinks Program. Rapid urbanization poses tremendous challenges to meet the goals of sustainable economic and environmental growth. The global trend of decentralization affords local authorities greater responsibility and accountability to address critical development issues – health, environment, economic development, and fiscal policy. Despite the pace of rapid decentralization, local government officials are often ill prepared to assume and carry out greater responsibilities. The CityLinks Program will build on the lessons learned from the Resource Cities Program and will continue to harness the expertise and technical resources of U.S. municipal governments and local government officials. The Program provides an expanded menu of models to deliver appropriate, targeted, cost effective, and sustainable support to local governments, NGOs, and communities throughout the world to develop the technical and management skills needed to improve local government and public services.

### **II. Major Accomplishments This Period**

- In May 2003, the USAID Mission to Jordan awarded the ICMA the Medical Waste Management Project in Jordan (Award Number 278-A-00-03-00224-00) in the amount of \$450,000.
- In June 2003, the USAID Mission to Mali and the West Africa Regional Program awarded the ICMA the Solid Waste Management Project in Bamako, Mali in the amount of \$223,895.35 (Associate Cooperative Agreement Number 688-A-00-03-00057-00). The project will end July 15, 2005.
- The ICMA is now developing a CityLinks logo and tagline. The logo is now in the final stages and should be completed by the next reporting period.
- The ICMA has drafted marketing materials to be used for the CityLinks Program. The materials will be refined and completed once the logo is finalized.
- Resumes for the Communication Specialist have been received. ICMA expects to hire the Communication Specialist within the next reporting period.

### **III. Challenges/Remedial Actions Taken**

N/A

### **IV. Projected Activities**

N/A

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## **Partnership: Medical Waste Management Project in Jordan**

**Start Date:** May 2003

**Project Manager:** David George [dgeorge@icma.org](mailto:dgeorge@icma.org)

**Focus Area:** Medical Waste

**Funding Source:** USAID/Jordan

### **I. Introduction**

In May 2003, the USAID Mission to Jordan awarded the ICMA the Medical Waste Management Project in Jordan (Award Number 278-A-00-03-00224-00) in the amount of \$450,000. There is a pressing need to develop a sustainable medical waste management program that would serve the needs of the total waste stream in all of northern Jordan. In the northern region there are a total of 20 hospitals but only 8 hospitals have incinerators. The estimated current medical waste from northern region hospitals is approximately 2.3 tons/day. The Jordan University of Science and Technology (JUST) has one of the largest hospitals in the country, King Abdullah, and is the largest hospital in the northern region. The hospital runs one of the largest medical waste incinerators in the country. Therefore, it is important for JUST and King Abdullah hospital to contribute to a northern medical waste management plan by developing relationships with other hospitals and medical waste centers to dispose of their medical waste in a way that complies with the Ministry of Health (MOH) guidelines. While JUST has waste treatment facilities, it seeks to support facilities upgrading, operation, collection, and transportation components.

The objective of the peer-to-peer partnership is to improve the management of JUST's incinerator and the hospital's collection and disposal system. The long-term goal is to increase the amount of medical waste in northern Jordan that is disposed of in accordance with national regulations set by the MOH. JUST will partner with the East Carolina University (ECU). ECU is a constituent institution of the University of North Carolina and a public doctoral university and uniquely qualified to provide technical assistance in medical waste due to its medical waste disposal system that houses an incinerator.

### **I. Major Accomplishments This Quarter**

Planning for the Jordan Medical Waste partnership between the JUST and ECU has begun in earnest. The scheduling of exchanges is being finalized along with the activities that will be conducted during each trip. Other project activities include:

- Develop and disseminate project team contact lists,
- Coordinate related discussions with both Dr. Fayez Abdulla, JUST Project leader and Dr. Amal Hijazi,
- Coordinate activities with East Carolina University
- Develop diagnostic activities,
- Develop draft MOU, and
- Develop draft work plan.

### **II. Challenges/Remedial Actions Taken**

N/A

### **III. Projected Activities in the Next Quarter**

The first exchange will take place from July 24 through July 31<sup>st</sup>. David Lancaster of the ECU team and David George, ICMA project manager, will conduct the Diagnostic in collaboration with Dr. Abdulla and the JUST team.

Preparations for the second exchange will also commence shortly after returning from Amman. That exchange should take place in September 2003.

## **Partnership: Solid Waste Management Project in Bamako, Mali**

**Start Date: June 2003**

**Partnership Manager: David George [dgeorge@icma.org](mailto:dgeorge@icma.org)**

**Focus Area: Solid Waste Management**

**Funding Source: USAID/Mali**

### **I. Introduction**

The International City/County Management Association (ICMA) understands that cities are key institutional components. As responsibility for environmental protection and economic development are transferred to local communities, municipal governments must develop new governing and management techniques. The ICMA-implemented CityLinks leader with associate cooperative agreement brings together the best practitioners in the United States with officials and staff from Mali to share resources and technical expertise to improve environmental standards and practices through a sustainable, cost-recovery approach. This city-to-city partnership will improve trash collection and disposal methodologies in Bamako to heighten community awareness and knowledge of sanitation and health issues, so citizens may benefit from a cleaner, healthier city.

### **II. Major Accomplishments This Period**

### **III. Challenges/Remedial Actions Taken**

N/A

### **III. Projected Activities**

This project will be launched during the next quarter. Preparation activities will include:

1. Confirming US partner
2. Completing the diagnostic during the initial exchange
3. Developing a draft MOU for possible signing during the first exchange.
4. Developing plans for the second exchange.